

Annex II
GRI Content Index

Mission

We approach each challenge with innovative, reliable and secure solutions to meet the needs of our clients. Through multicultural working groups we are able to provide sustainable development for our company and for the communities in which we operate.

Values

Innovation; health, safety and environment; multiculturalism; passion; integrity.

Countries in which Saipem operates

EUROPE

Austria, Belgium, Bulgaria, Croatia, Cyprus, Denmark, France, Grece, Italy, Luxembourg, Malta, Netherlands, Norway, Poland, Portugal, Romania, Spain, Switzerland, Turkey, United Kingdom

AMERICAS

Bolivia, Brazil, Canada, Chile, Colombia, Dominican Republic, Ecuador, Mexico, Panama, Peru, Suriname, Trinidad and Tobago, United States, Venezuela

CIS

Azerbaijan, Georgia, Kazakhstan, Russia, Turkmenistan, Ukraine

AFRICA

Algeria, Angola, Congo, Egypt, Gabon, Libya, Mauritania, Morocco, Mozambique, Namibia, Nigeria, South Africa, Uganda

MIDDLE EAST

Iraq, Kuwait, Oman, Qatar, Saudi Arabia, United Arab Emirates

FAR EAST AND OCEANIA

Australia, China, India, Indonesia, Japan, Malaysia, Papua New Guinea, Singapore, South Korea, Thailand, Vietnam



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GRI Content Index 'In Accordance' with the Core Option

SS15: Saipem Sustainability 2015 **SP15:** Sustainability Performance 2015

AR15: Annual Report 2015

CG15: Corporate Governance and Shareholding structure 2015

RR16: Remuneration Report 2016

General		External
Standard Disclosures	Page Number (or Link)	Assurance (pages 94-95 SS15)
Strategy and	analysis	
G4-1	'A look ahead' pages 2-3 (SS15), 'Scenarios, business environment and market outlook' pages 6-7 (SS15)	
Organisation	al profile	
G4-3	Cover (SS15)	√
G4-4	'Saipem at a glance' page 8 (SS15), 'Operating Review' pages xx-xx (AR15)	V
G4-5	Inside back cover (SS15)	1
G4-6	'Saipem at a glance' page 8 (SS15), 'Saipem Sustainability 2015 summary' page 5 (SS15), inside front cover (AR15)	V
G4-7	'A look ahead' pages 2-3 (SS15), 'Saipem at a glance' page 8 (SS15), Inside Back Cover (SS15)	V
G4-8	'Scenarios, business environment and market outlook' pages 6-7 (SS15)	√
G4-9	'Saipem at a glance' page 8 (SS15), Inside Back Cover (SS15)	√
G4-10	'Saipem at a glance' page 8 (SS15), page 44 (SS15), 'Saipem People' page 4 (SP15)	√
G4-11	'Saipem at a glance' page 8 (SS15)	
G4-12	'Saipem at a glance' page 8 (SS15), page 44 (SS15)	V
G4-13	'A look ahead' pages 2-3 (SS15), 'Methodology and reporting criteria' pages 92-93 (SS15),	
	'Methodology, criteria and reporting principles' pages ii-iii (SP15), 'Local Content' pages viii-ix (SP15)	
G4-14	Page 23 (SS15)	
G4-15	'Business ethics' page xii (SP15)	
G4-16	'Membership of associations' page xix (SP15)	
Identified ma	terial aspects and boundaries	
G4-17		$\sqrt{}$
G4-18		√
G4-19		√
G4-20	Materiality Assessment: Identifying sustainability priorities' page 4 (SS15), 'Methodology and Reporting'	√
G4-21	Criteria' pages 90-93 (SS15)	√
G4-22		√
G4-23		√
Stakeholder	engagement	
G4-24		√
G4-25	'Stakeholder engagement process' pages 11-13 (SS15), 'Sustainability' section of the 'Directors'	√
G4-26	Report' pages 41-42 (AR15)	√
G4-27		

GENERAL STA	ANDARD DISCLOSURES	
General Standard Disclosures	Page Number (or Link)	External Assurance (pages 94-95 SS15)
Report profil	e	'
G4-28	Cover (SS15)	
G4-29	'Methodology and Reporting Criteria' pages 90-93 (SS15)	√
G4-30	'Methodology and Reporting Criteria' pages 90-93 (SS15)	V
G4-31	Back Cover (SS15)	$\sqrt{}$
G4-32	Annex II (SS15)	$\sqrt{}$
G4-33	'Methodology and Reporting Criteria' pages 90-93 (SS15)	$\sqrt{}$
Governance		
G4-34	'Corporate Governance Structure' page 22 (SS15), 'Structure of the Board of Directors and its Committees' pages 46-48 (CG15)	V
Ethics and in	tegrity	
G4-56	'Integrity-based business' pages 21-28 (SS15), 'Business Ethics' pages xii-xv (SP15)	$\sqrt{}$

SPECIFIC STANDARD DISCLOSURES				
DMA and Indicators	Page Number (or Link)	Omission(s)	External Assurance (pages 94-95 SS15)	
	Category	: Economic		
Material asp	ect: Market presence			
G4-DMA	Annex I 'Approach to Sustainability', pages 9-10, 42-45 (SS15), pages vii-ix (SP15)			
G4-EC6	Pages 9-10, 'A Multinational Company with a local presence' pages 42-45 (SS15), 'Local Presence' pages vii-ix (SP15)		V	
Material asp	ect: Indirect economic impacts			
G4-DMA	Annex I 'Approach to Sustainability', pages 9-13, 42-45 (SS15), pages vii-ix, xii-xv (SP15), 'Sustainability' section of the 'Directors' Report' pages 41-42 (AR15)			
G4-EC7	Pages 9-10, 'A Multinational Company with a local presence' pages 42-45 (SS15), 'Local Presence' pages vii-ix (SP15)	The investments reported are in-kind or pro-bono.	V	
Material asp	ect: Procurement practices			
G4-DMA	Annex I 'Approach to Sustainability', pages 9-10, 42-45 (SS15), pages vii-ix (SP15)			
G4-EC9	Pages 9-10, 'A Multinational Company with a local presence' page 44 (SS15), 'Local Presence' pages vii-ix (SP15)		V	
	Category: E	nvironmental		
Material asp	ect: Energy			
G4-DMA	Annex I 'Approach to Sustainability', pages 9-10, 34-35, 38-39 (SS15), pages xv-xvi (SP15)	Data on relevant vendors are collected through the qualification questionnaire and analysed. Information is not presented in an aggregate form.		
G4-EN3	Pages 9-10 (SS15), 'Environmentally efficient and reliable operations' pages 34-35, 'Transparency in Climate Change approach' page 34, 'Operational Excellence: built to be at the top' pages 38-39 (SS15)	In 2015, total energy consumption was equivalent to 21,520,152 GJ.	V	
G4-EN6	'Environment' pages xv-xvi (SP15)	Total energy reduction are not reported in GJ. Saipem intends to collect the necessary data to cover all the requirements in the future.		
Material asp	ect: Emissions			
G4-DMA	Annex I 'Approach to Sustainability', pages 9-10, 34-35, 38-39 (SS15), pages xv-xvi (SP15)	Data on relevant vendors are collected through the qualification questionnaire and analysed. Information is not presented in an aggregate form.		
G4-EN15	Pages 9-10 (SS15), 'Environmentally efficient and reliable operations' pages 34-35, 'Transparency in	Saipem's Emissions estimation methodology is based on the following standards: EMEP/EEA	V	
G4-EN16	Climate Change' page 34, 'Operational Excellence: built to be at the top' pages 38-39 (SS15), 'Environment'	Air Pollutant Emission Inventory Guidebook 2009 - Issued by the European Environment	V	
G4-EN19	pages xv-xvi (SP15)	Agency; and IPCC Guidelines for National Greenhouse Gas Inventories 2006 - Issued by		
G4-EN21	Pages 9-10 (SS15), 'Operational Excellence: built to be at the top' pages 38-39 (SS15), 'Environment' pages xv-xvi (SP15)	the United Nation Environmental Programme. In 2015, emission reductions were respectively: 328 t of $\mathrm{CO_2}$ of direct GHG emissions, 45.2 t of $\mathrm{CO_2}$ indirect GHG emissions and 9 t of $\mathrm{CO_2}$ GHG avoided emissions due to use of renewable sources (for electricity production).		

SPECIFIC STA	ANDARD DISCLOSURES		
DMA and Indicators	Page Number (or Link)	Omission(s)	External Assurance (pages 94-95 SS15)
Material asp	ect: Effluents and waste		
G4-DMA	Annex I 'Approach to Sustainability', pages 9-10, 32-34, (SS15), pages xv-xviii (SP15)	Data on relevant vendors are collected through the qualification questionnaire and analysed. Information is not presented in an aggregate form.	
G4-EN22	'Environment' pages xvii-xviii (SP15)	Data on the quality of the water (including treatment method) are not available.	
G4-EN23 G4-EN24	'Emergency preparedness' pages 32-33, 'Reinforcing oil spill prevention and preparedness' pages 33-34 (SS15), 'Environment' pages xvii-xviii (SP15)		V
Material asp	ect: Supplier environmental assessment		
G4-DMA	Annex I 'Approach to Sustainability', pages 9-10, 21-28 (SS15), pages vi, xii-xv (SP15)	Data on relevant vendors is collected through the qualification questionnaire and analysed. Information is not presented in an aggregate form.	
G4-EN32	'Business Ethics' pages xiii-xiv (SP15)	The percentage of new suppliers that were screened using environmental criteria is not considered material. Saipem assesses vendors supplying relevant commodity codes.	
	Catego	ry: Social	
	Sub-category: Labour p	ractices and decent work	
G4-DMA	Annex I 'Approach to Sustainability', pages 9-10, 21-28 (SS15), pages iv, vi-vii, xii-xv, xix (SP15)		
G4-LA1	'Saipem's people' page iv (SP15)	Some information related to this indicator is not currently available. Saipem intends to collect the necessary data to fulfil the requirement.	
G4-LA2	'Saipem's people' page iv (SP15), 'Diversity and gender equality' page vii (SP15), 'Other information' page xix (SP15)		
G4-LA3	'Saipem's people' pages vi-vii (SP15)	The following data are not collected: (a) total number of employees who returned to work after parental leave ended who were still employed twelve month after their return to work, by gender; (b) the return to work and retention rates of employee who took parental leave, by gender.	
Material asp	ect: Occupational health and safety		
G4-DMA	Annex I 'Approach to Sustainability', pages 9-10, 29-32 (SS15), pages iv, ix-xi (SP15)		
G4-LA5	'Saipem's people' page vi (SP15), 'Workplace Health and Safety' page ix (SP15)	The percentage of people comprising the Health and safety committee is not available. However it is not considered material to provide the exact number due to the heterogeneity of Saipem's realities and the legislative frameworks applied to Saipem's operations.	
G4-LA8	'Safety performance' page 32 (SS15), 'Health and safety at the workplace' pages ix-xi (SP15) 'Health and safety at the workplace' pages ix-xi (SP15)	Data by geographical areas are monitored monthly for each project. Considering that Saipem works in 70 countries, it is more valuable to provide aggregate numbers. Saipem does not consider significant monitoring safety performance split by gender. Occupational disease rate is not reported.	√
47 LAU	I meaning and survey at the workplace pages in in (31 13)		l

SPECIFIC STA	ANDARD DISCLOSURES		
DMA and Indicators	Page Number (or Link)	Omission(s)	External Assurance (pages 94-95 SS15)
Material asp	ect: Training and education		1 12-3
G4-DMA	Annex I 'Approach to Sustainability', pages 9-10, 40-41		
UT DINA	(SS15), page v (SP15)		
G4-LA9	'Saipem at a glance' page 8 (SS15), 'Operational	Average training hours by gender are not	
	excellence: built to be at the top' page 41 (SS15),	reported, as Saipem does not consider	
	'Development of skills' page v (SP15)	material reporting this data split by gender.	
G4-LA10	'Operational excellence: built to be at the top' pages		V
	40-41 (SS15), 'Saipem's people' page v (SP15)		
G4-LA11	'Operational excellence: built to be at the top' pages 40-41 (SS15), 'Saipem's people' page v (SP15)	Peformance evaluation data are not collected by gender. This information is not considered material. In fact, Saipem is committed to promote the development of its people without any form of discrimination, as stated in Saipem's Code of Ethics.	V
Material asp	ect: Diversity and equal opportunities		
G4-DMA	Annex I 'Approach to Sustainability', pages 9-10, 21-28 (SS15), pages iv, vi-vii, xii-xv, xix (SP15)		
G4-LA12	'Integrity-based business' pages 21-28 (SS15), 'Saipem's people' page vi (SP15)	The Board of Directors is composed by 9 Directors (3 women), of which 3 Directors were selected from the minority list. Directors' age is not considered material. However the main selection criteria are experience and competences.	V
Material asn	ect: Supplier assessment for labour practices		l
G4-DMA	Annex I 'Approach to Sustainability', pages 9-10, 21-28	Data on relevant vendors are collected	
GT DIIA	(SS15), pages vi, xii-xv (SP15)	through the qualification questionnaire and analysed. Information is not presented in an aggregate form.	
G4-LA14	Annex I 'Approach to Sustainability', pages 9-10, 'Integrity-based business' pages 26-28 (SS15), 'A sustainable supply chain' pages xii-xiv (SP15)	The percentage of new suppliers that were screened using labor practices criteria is not considered material. Saipem assesses vendors supplying relevant commodity codes belonging to certain countries considered as critical.	V
Material asp	ect: Labour practices grievance mechanism		
G4-DMA	Annex I 'Approach to Sustainability', pages 9-10, 21-28 (SS15), pages xii-xv (SP15), 'Legal Proceedings' section pages 128-137 (AR15), 'Bodies involved in the Internal Control and Risk Management System' pages 30-31 (CG15)		
G4-LA16	Pages 9-10, 'Integrity-based business' pages 25-27 (SS15), 'Reporting suspected violations' pages xiv-xv (SP15)		V
		l : Human Rights	I.
Material asn	ect: Investments		
G4-DMA	Annex I 'Approach to Sustainability', pages 9-10, 21-28		
5() ((SS15), pages xii-xv (SP15), 'Legal Proceedings' section pages 128-137 (AR15), 'Anti-Corruption		
0.4.1153	procedures' pages 35-36 (CG15)		
G4-HR1	'Business Ethics' pages xii-xv (SP15)		<u> </u>

DMA			External
and	Dana Number (an Unio	Ominsiss(s)	Assurance
Indicators	Page Number (or Link)	Omission(s)	(pages 94-95 SS15)
	ect: Non-discrimination		I
G4-DMA	Annex I 'Approach to Sustainability', pages 9-10, 21-28 (SS15), pages iv, vi-vii, xii-xv, xix (SP15)		
G4-HR3	'Integrity-based business' pages 21-28 (SS15),		V
	'Preserving Saipem's people' page vi (SP15), 'Business Ethics' pages xii-xv (SP15)		
Matarial aca	ect: Freedom of association and collective bargain	ing.	
G4-DMA	Annex I 'Approach to Sustainability', pages 9-10, 21-28	lillig	
	(SS15), pages iv, vi-vii, xii-xv, xix (SP15)		
G4-HR4	'Integrity-based business' pages 25-28 (SS15), 'Industrial Relations' page vi (SP15), 'Business Ethics'		√
	pages xii-xv (SP15)		
	ect: Child labour		
G4-DMA	Annex I 'Approach to Sustainability', pages 9-10, 21-28 (SS15), pages iv, vi-vii, xii-xv, xix (SP15)		
G4-HR5	'Integrity-based business' pages 25-28 (SS15),		
	'Industrial Relations' page vi, 'Business Ethics' pages xii-xv (SP15)		
Material acn	ect: Forced or compulsory labour		
G4-DMA	Annex I 'Approach to Sustainability', pages 9-10, 21-28		
	(SS15), pages vi-vii, xii-xv, xix (SP15)		
G4-HR6	'Integrity-based business' pages 25-28 (SS15), 'Business Ethics' pages xii-xv (SP15)		
Material asp	ect: Supplier Human Rights assessment		
G4-DMA	Annex I 'Approach to Sustainability', pages 9-10, 21-28	Data on relevant vendors are collected	
	(SS15), 'Saipem's people' pages vi, xii-xv (SP15)	through the qualification questionnaire and analysed. Information is not presented in an aggregate form.	
G4-HR10	'Integrity-based business' pages 25-28 (SS15),	The percentage of new suppliers that were	√
d4 Till 10	'Business Ethics' pages xii-xv (SP15)	screened using human rights criteria is not	
		considered material. Saipem assesses vendors	
		supplying relevant commodity codes belonging to certain countries considered as critical.	
Matarial	ect: Human Rights grievance mechanism	to ter tain countries considered as critical.	
G4-DMA	Annex I 'Approach to Sustainability', pages 9-10, 21-28 (SS15), pages xii-xv (SP15), 'Legal Proceedings'		
	section pages 128-137 (AR15), 'Bodies involved in the Internal Control and Risk Management System'		
	pages 30-31 (CG15)		,
G4-HR12	Pages 9-10, 'Integrity-based business' pages 25-28 (SS15), 'Saipem's people' pages vi, xii-xv (SP15)		$\sqrt{}$
	Sub-catego	ory: Society	
Material asp	ect: Local communities		
G4-DMA	Annex I 'Approach to Sustainability', pages 9-13, 42-45		
	(SS15), pages vii-ix, xii-xv (SP15), 'Sustainability' section of the 'Management Review' pages xx-xx		
	(AR15)		
G4-S01	Pages 9-10, 'Stakeholder engagement process' pages		√
	11-13, 'A Multinational company with a local presence'		
	pages 42-45 (SS15), 'Saipem's presence' pages vii-ix,		
	'Business ethics' pages xii-xv (SP15), 'Sustainability'		
	section of the 'Directors' Report' pages 41-42 (AR15)		

DMA and Indicators	Page Number (or Link)	Omission(s)	External Assurance (pages 94-95 SS15)
Material asp	ect: Anti-Corruption		1 . 3
G4-DMA	Annex I 'Approach to Sustainability', pages 9-10, 21-28 (SS15), pages xii-xv (SP15), 'Legal Proceedings' section pages 128-137 (AR15), 'Anti-Corruption procedures' pages 35-36 (CG15)		
G4-S03	'Integrity-based business' pages 21-28 (SS15),		
G4-S05 G4-S05	'Business ethics' pages xii-xv (SP15), 'Legal Proceedings' section pages 128-137 (AR15), 'Anti-Corruption procedures' pages 35-36 (CG15)	Saipem's Code of Ethics is provided to each new employee (when the hiring contract is signed) and is communicated to members of governance bodies. The percentage of employees or governance members trained is not material because these specific trainings are not addressed to all employees categories but to specific clusters. The frequency of refresher courses may differs.	√ √

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