



saipem

# Presentation to the Financial Community

## FY 2008 Results

# saipem

February 2009

## Forward-Looking Statements

Forward-looking statements are based on a number of assumptions and expectations that could ultimately prove inaccurate, as they are subject to risks and variables, outside the company's control, that could cause actual results to differ materially, including currency fluctuations, the level of capital expenditure in the oil and gas industry as well as other industries, the timing of development of energy resources, construction and project risks, armed conflict or political instability in the Arabic Gulf or other regions, the strength of competition and interest rate fluctuations.

# Presentation Outline

- **Market Outlook**
  - **Saipem Yesterday and Today: Solid Achievements**
    - **Building a Strong Industrial Model**
    - **FY 2008 Financial Results**
    - **2008 Operational Achievements:  
Execution & Commercial**
  - **Saipem in the Current Cycle: Looking Forward**
    - **Backlog Analysis**
    - **Capex Plan Update**
    - **Financial Position Highlights**
  - **Conclusions**



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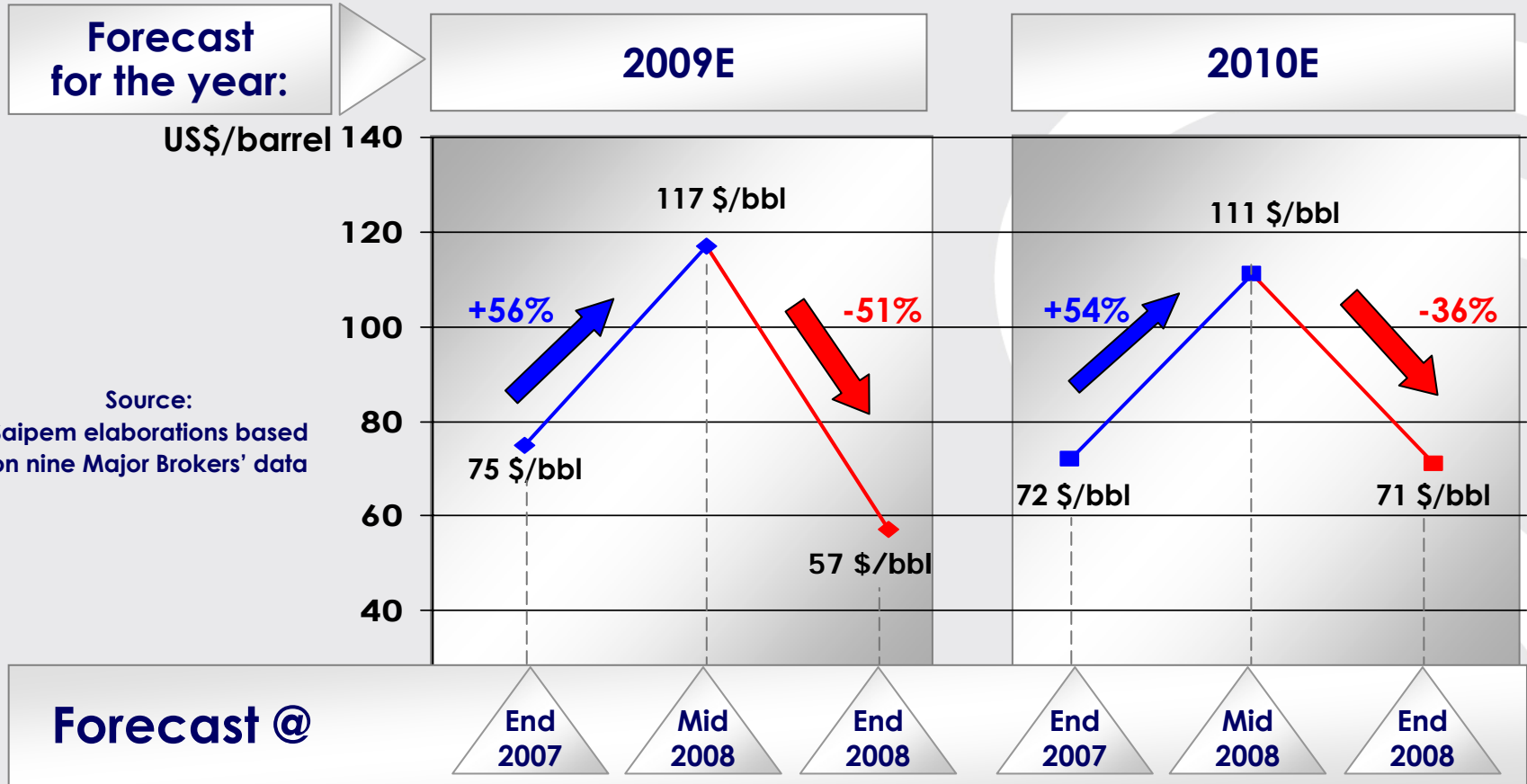
# Market Outlook

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# Challenging Outlook Changing Rapidly

## Oil Price Forecast for 2009 and 2010 Chronological Evolution of Analysts' Consensus



**Sudden, Dramatic Change in Market Outlook:**

➔ **Short-term Uncertainty about Depth and Duration of Downturn**



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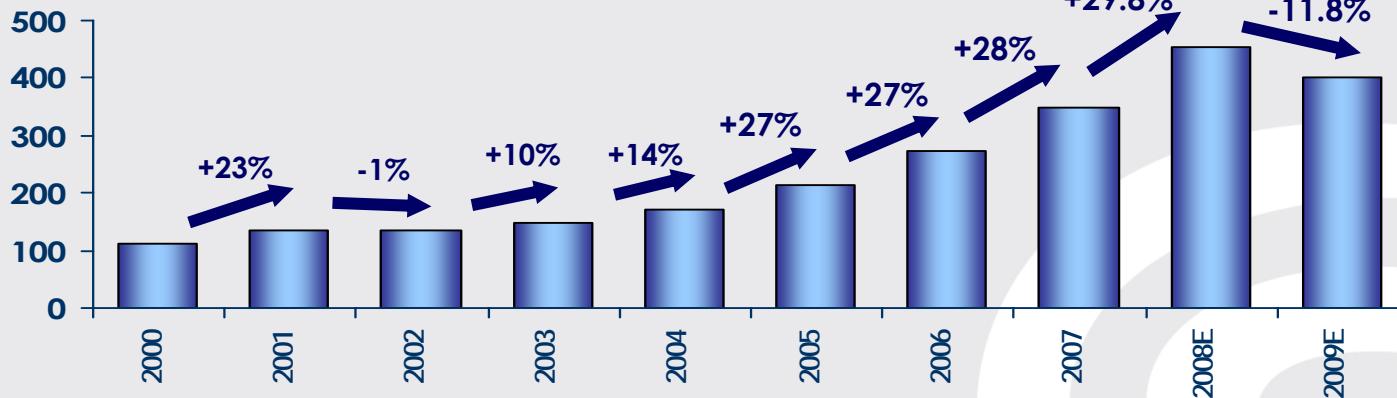
# Market Outlook

## Worldwide E&P Spending Outlook

Forecast @Dec.'08

Bln. US\$

Short Term

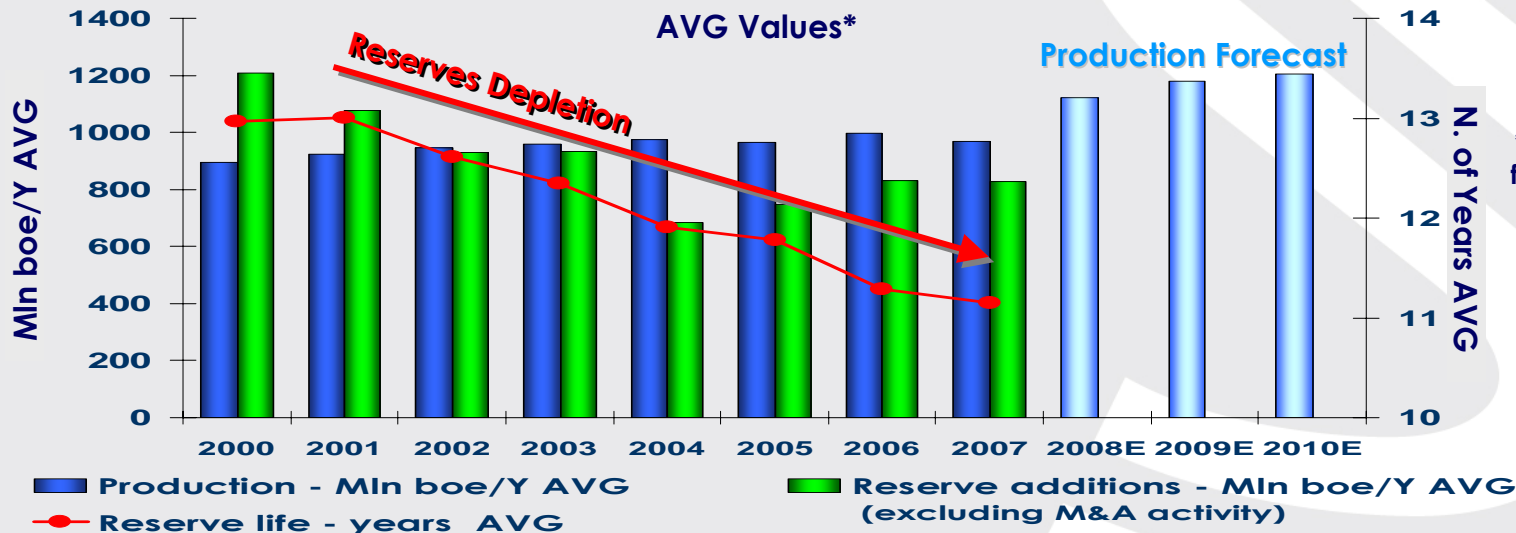


Source: Barclays Capital

Forecast @ December '08 see a Severe but not Dramatic Slowdown in 2009: too early to fully assess?

## Major IOC's Reserves and Production Historical Trend

Medium Term



\*Average value for 8 Companies Considered

Source: Wood Mackenzie and Deutsche Bank

Reserve Depletion: Still a Real Issue for Medium Term

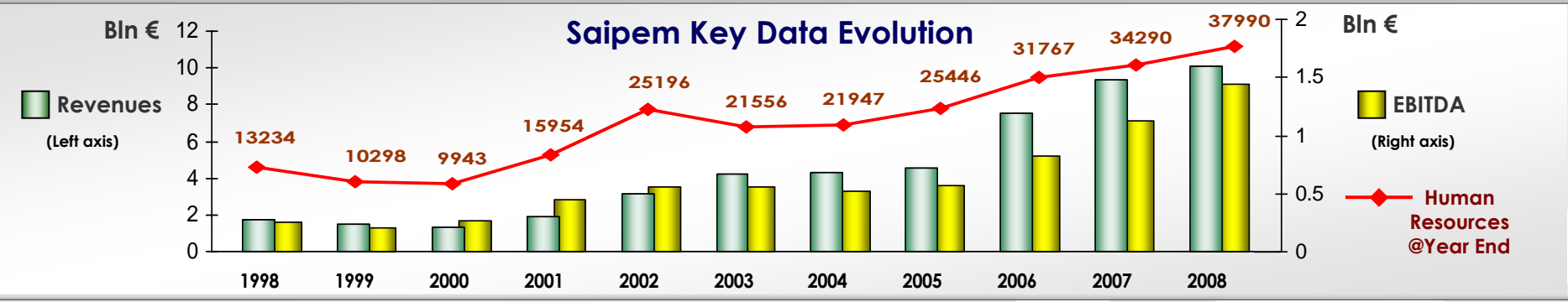


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# Saipem Yesterday and Today: Solid Achievements

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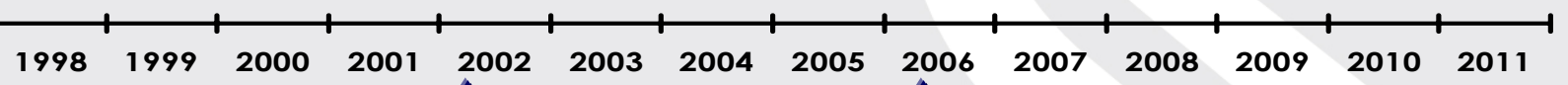
# Saipem Yesterday and Today: Building a Strong Industrial Model



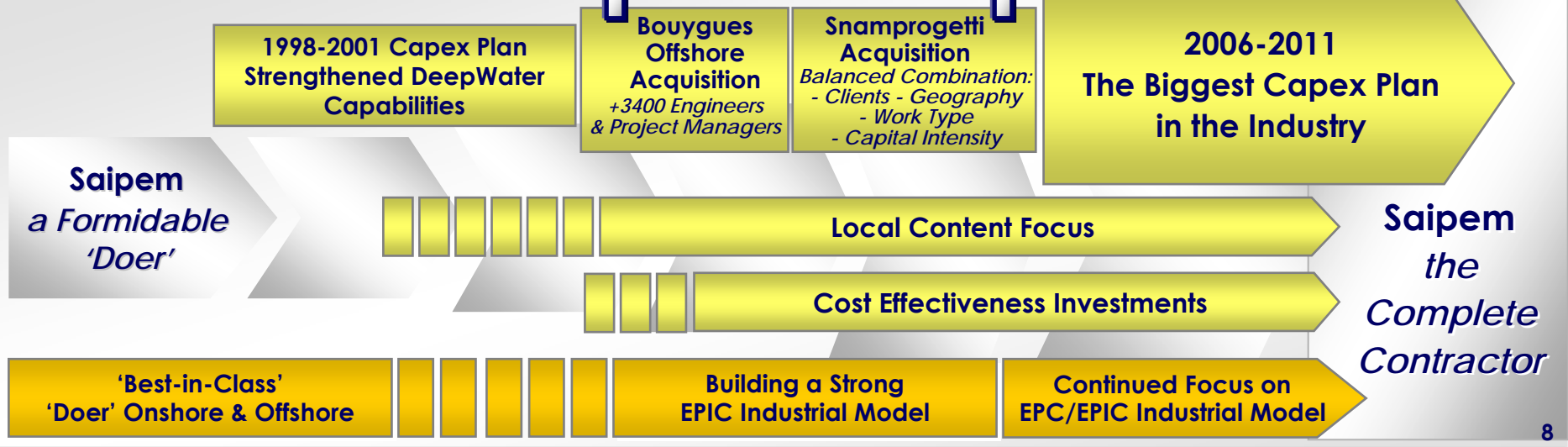
## MARKET DRIVERS



## TIME LINE



## STRATEGIC ACTIONS





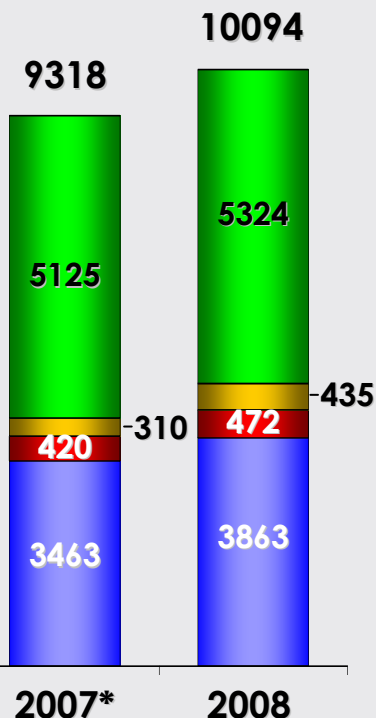


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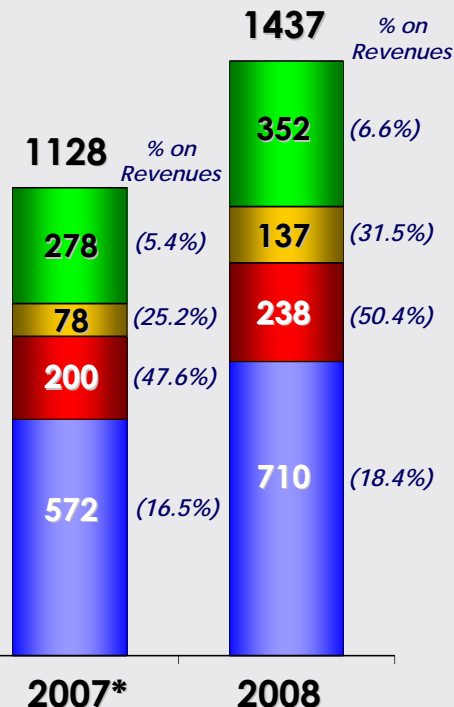
# FY 2008 Financial Results

(Mln €)

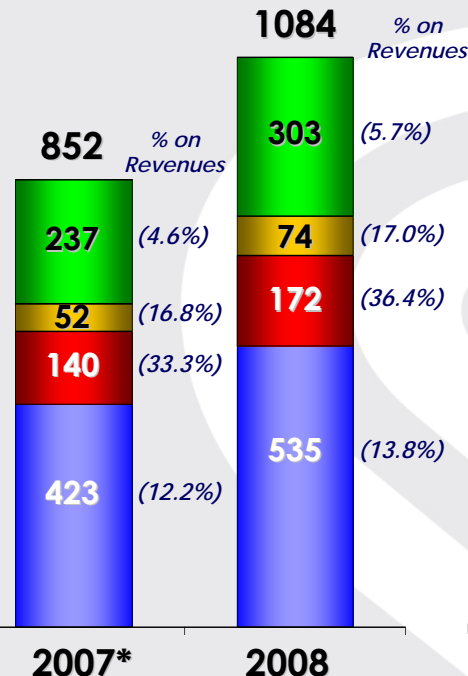
## Revenues



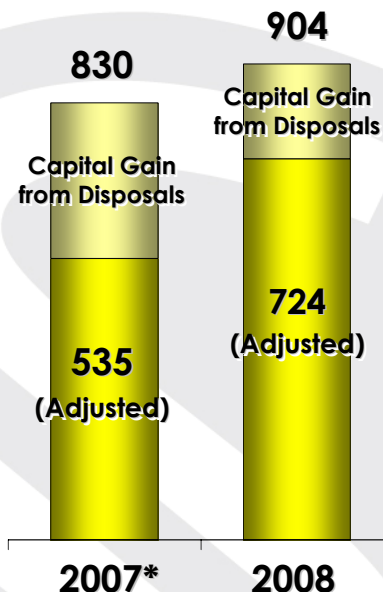
## EBITDA



## EBIT



## Net Profit



(\* ) 2007 figures have been restated to reflect the effects of disposals of Camom, Haldor Topsøe, GTT and Fertinitro's reclassification to "Net assets available for disposal".

Offshore

Drilling

Offshore  
Onshore

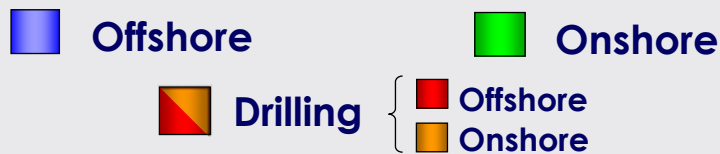
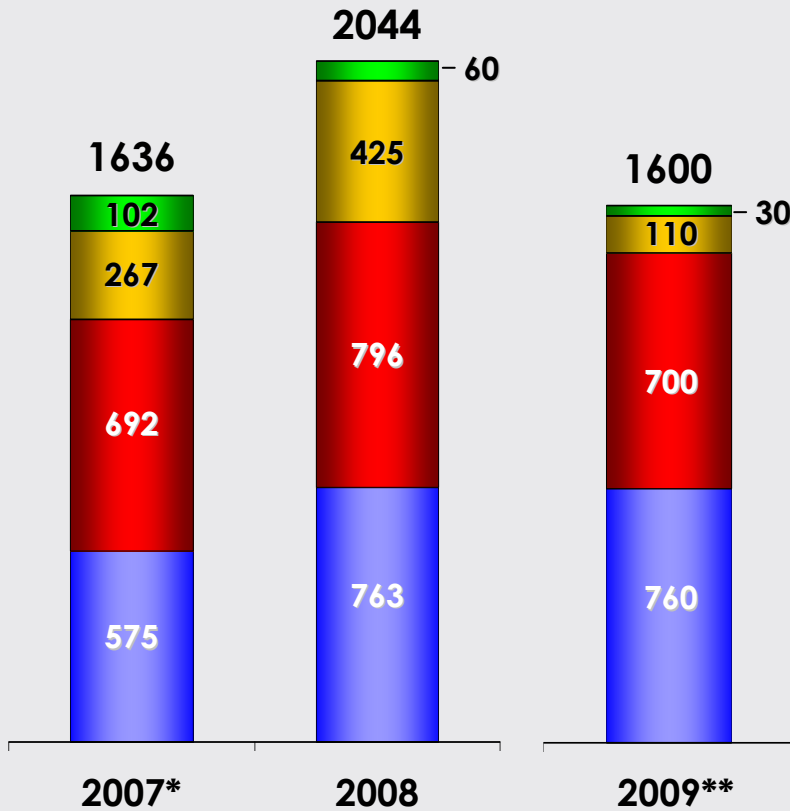
Onshore

All-time record for Revenues, EBIT and Net Profit - Adjusted Net Profit +35% Y/Y

# FY 2008 Financial Results

(Mln €)

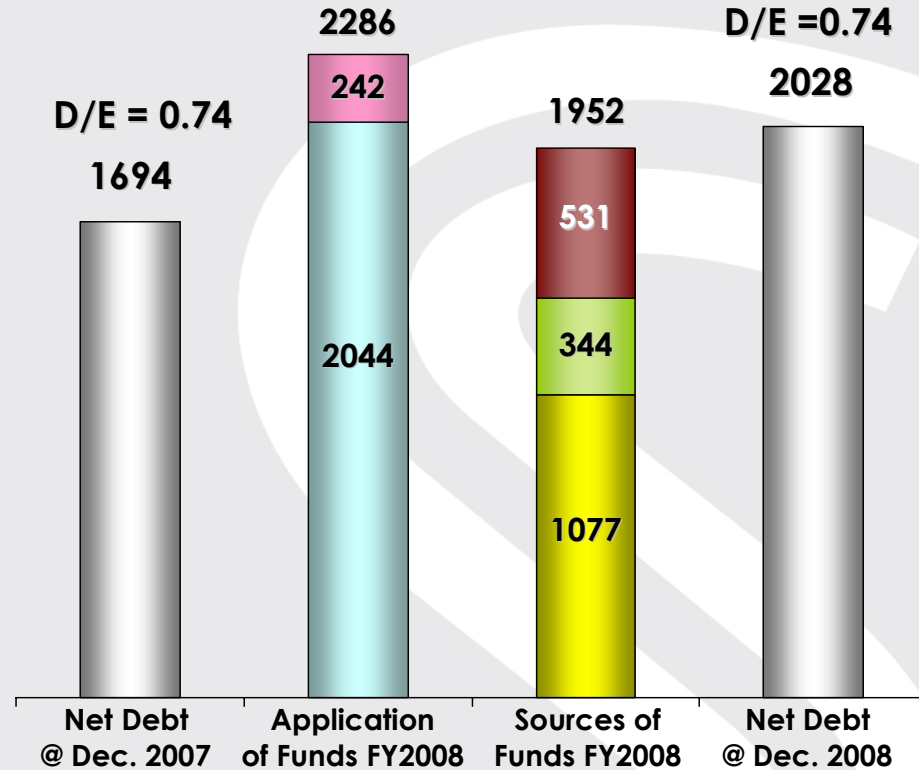
## Capex



(\*) 2007 figures have been restated to reflect the effects of disposals of Camom and Haldor Topsøe

(\*\*) Amount does not include new possible initiatives

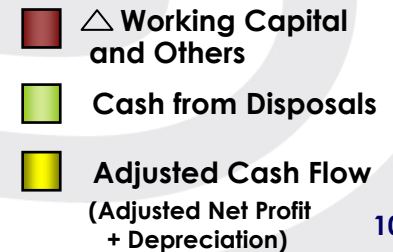
## Sources and Application of Funds, Net Debt & D/E Ratio



### Outflows



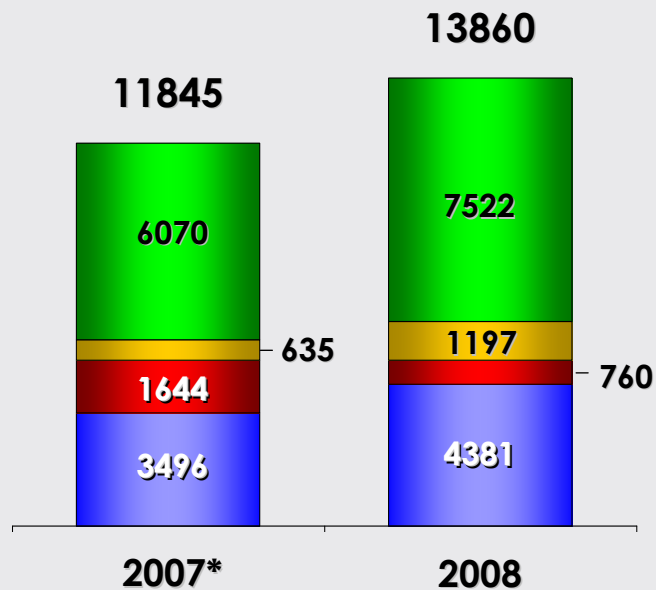
### Inflows



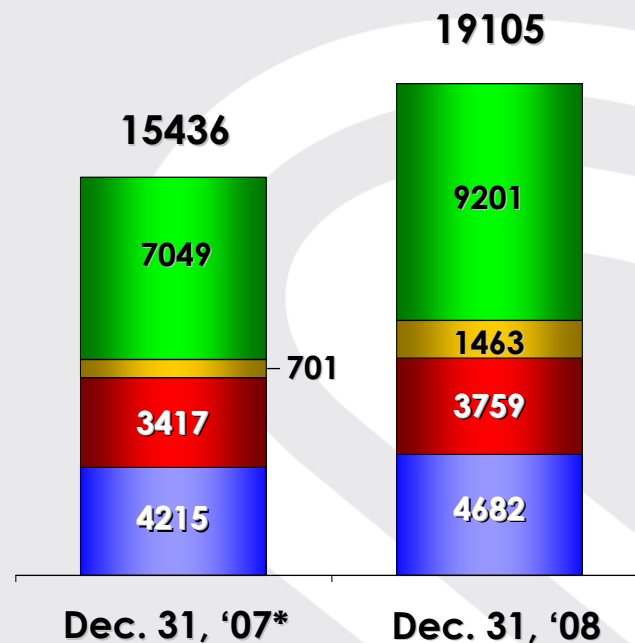
# FY 2008 Contract Acquisitions & Backlog

(Mln €)

## New Contract Acquisitions



## Backlog



(\*) 2007 figures have been restated to reflect the effects of disposals of Camom and Haldor Topsøe.

 Offshore

 Drilling

 Offshore  
 Onshore

 Onshore

**All-time record Backlog: € 19.1 Bln + 24% Y/Y**

# Saipem Yesterday and Today: Solid Achievements

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## 2008 Operational Achievements

# 2008 Operational Achievements

## - Execution Examples -

### Offshore

- BURULLUS
- MEDGAZ
- SEQUOIA
- AKPO

### Onshore

- KHURAI
- KHURSANIYA
- TRANS TUNISIA PIPELINE DEBOTTLENECKING
- SAKHALIN II PIPELINE
- OKOLOMA PIPELINE

### Drilling

#### DRILLING ACTIVITY:

- 50 WELLS DRILLED OFFSHORE
- 241 WELLS DRILLED ONSHORE

Improved Execution Capability - Strong Track Record Further Reinforced

Backed by a Robust Industrial Model EPC/EPIC - Local Content - Frontiers

## - Commercial Examples -

### Offshore

€4.7 Bln new orders

- USAN
- NORD STREAM
- FRUS LIVORNO

### Onshore

€9.2 Bln new orders

- ARZEW LNG-3  
➡ *entering LNG market*
- LPG at Hassi Messaoud
- OML 58

### Drilling

€5.2 Bln new orders

- 3 SEMISUBS AND 1 JACKUP Long Term Contracted
- More than 50 LAND RIGS Contracted

Tail-end of Positive Market Cycle Fully Exploited

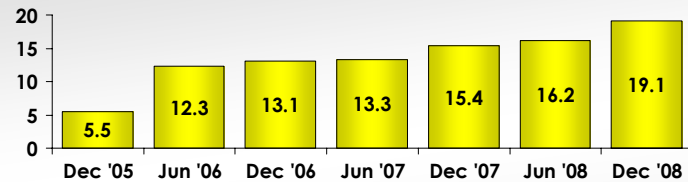
# Saipem in the Current Cycle: Looking Forward

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# Backlog Analysis: 'A Large Stockpile for Hard Times'

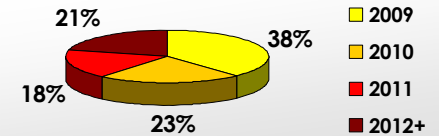
## Visibility

€ Bln - Progression of Backlog -



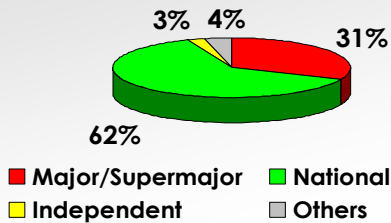
€ 19.1 Bln  
Record Backlog  
@ Dec, 31 2008

- Backlog by Year of Execution -



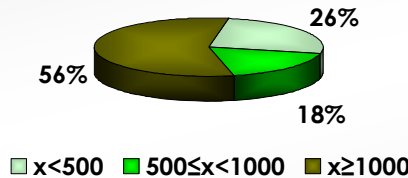
## Strength

- Backlog by Client -



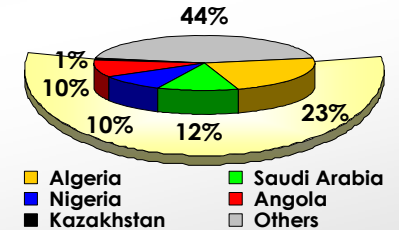
93% of present backlog for Majors Supermajors and Nationals

- E&C Backlog by Value of Contract - at the time of award -



74% of present E&C backlog made of Projects ≥ 0.5 Bln at the time of award

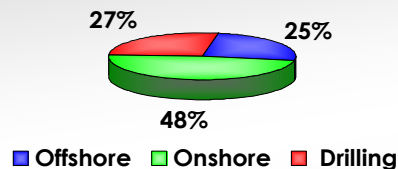
- Backlog by Country - 'Local-Content' focus -



56% of present backlog in Countries where Saipem has a strong Local Content Commitment

## Stability

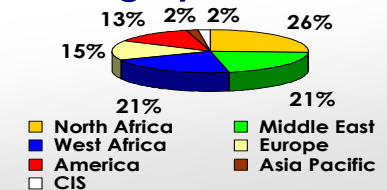
- Backlog by Business -



Balanced Portfolio Activity

Wide Geographic Spread

- Backlog by Geo Area -

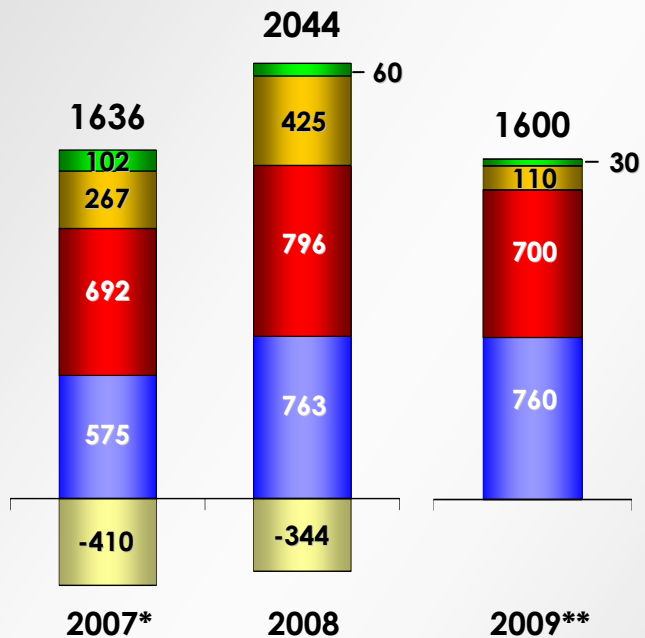


Multi-year Robust Backlog in Strategic Areas with Large 'Healthy' Clients

# Capex Plan Update

## Capex and Proceeds from Disposals

(Mln €)



(\*) 2007 figures have been restated to reflect the effects of disposals of Camom and Haldor Topsøe

(\*\*) Amount does not include new possible initiatives

## Capex Plan Confirmed

### Powerful New Asset Base:

- Ready to exploit the Market when Cycle Turns
- Designed for Most Challenging Future Projects

### ➤ Asset Life extends Far Beyond Industry Cycles

(i.e.: Castoro Sei built in 1978, Saipem 7000 built in 1987, Scarabeo 5 built in 1990)



- ~ 50% of Total Capex Plan 2006-2011 backed by Long-term Contracts Already Awarded

- Proceeds from Disposals of Non-core Assets partially fund Capex Plan



# Capex Plan Update: Offshore

## Delivered in 2008

	▶ <b>Leased FPSO Gimboa</b>	Delivered in Q4	➤ Contracted to Sonangol P&P
	▶ <b>Caspian Fleet</b>	3 Accommodation and Utility Barges Delivered in '08	➤ Contracted to Agip KCO

## Recent Developments




	▶ <b>Castor One (Pipelayer)</b>	Delivery Q3 2011 Construction Schedule Extended: ▶	<ul style="list-style-type: none"> <li>➤ Benefit from cost reduction (raw materials and equipment)</li> <li>➤ Further upgrade of operational capabilities and productivity</li> <li>➤ Designed for most challenging future projects</li> </ul>
	▶ <b>Piper Renamed: Castoro 7</b>	Acquired from Acergy in Q1 2009	<ul style="list-style-type: none"> <li>➤ Consolidate global leadership in the Trunkline sector</li> <li>➤ Join Castoro Sei to tackle forthcoming trunkline projects</li> </ul>

## In Progress

	▶ <b>Saipem FDS 2</b>	Delivery Q2 2011	➤ Strengthen position for Large/DW Field Development Market
	▶ <b>Diving Support Vessel</b>	Delivery Q3 2011	➤ Replace aging unit to maintain Highest Fleet Standard
	▶ <b>Fabrication Yard</b>	Delivery Q4 2010 (ready for fabrication)	➤ Strengthen EPIC Capabilities and Reduce EPIC Risk

# Capex Plan Update: Drilling

## Delivered in 2008

	<b>Perro Negro 7 Jackup 350 ft W.D.</b>	Delivered in Q3	➤ Contracted to Saudi Aramco for 3 Years
	<b>Tender Assisted Drilling Barge</b>	Delivered in Q2	➤ Contracted to Eni for 5 Years
	<b>27 Land Rigs</b>	Entered service during the year	➤ Medium to Long Term Contracts with Various Clients

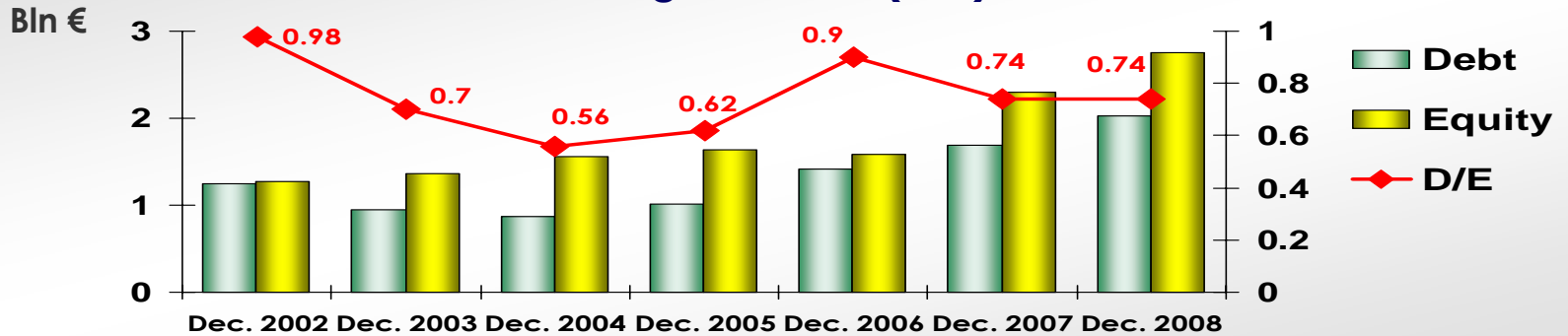
## In Progress

	<b>Scarabeo 8 6th generation Semisub</b>	Delivery Q1 2010	➤ Contracted to Eni for 5 Years
	<b>Scarabeo 9 6th generation Semisub</b>	Delivery Q1 2010	➤ Contracted to Eni for 5 Years
	<b>Saipem 12000 Ultra-deepwater Drillship</b>	Delivery Q1 2010	➤ Contracted to Total for 5 Years
	<b>Perro Negro 6 Jackup 350 ft W.D.</b>	Delivery Q2 2009	➤ Bidding Activity Undergoing
	<b>5 Land Rigs</b>	To enter service in Q1 '09	➤ Medium to Long Term Contracts with Various Clients

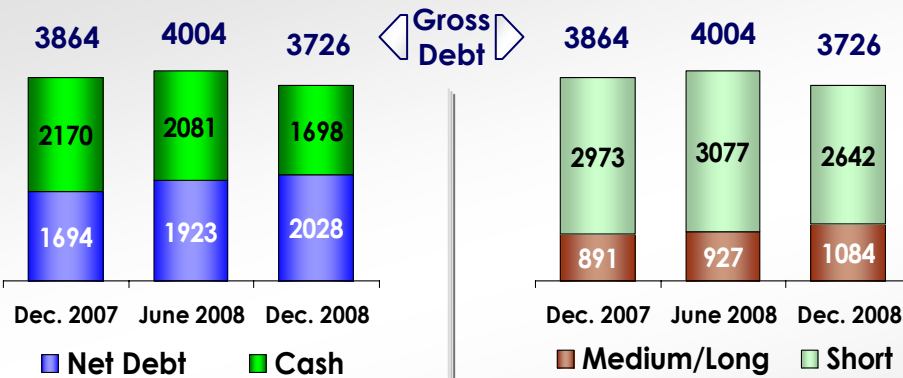
**Backed by Long-term Contracts with Strong Terms and Conditions**

# Financial Position Highlights

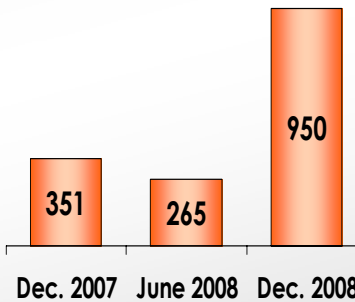
## Gearing Evolution (D/E)



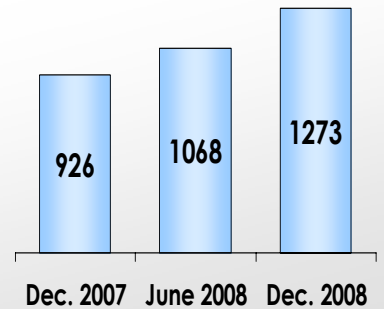
## Debt Position



## Advances from Clients



## Un-utilised Credit Lines



**Dividend: Solid Balance Sheet Allows Recommendation of 1/3 Payout Policy**

**Proposed dividend per share € 0.55 (dividend ref. FY07 € 0.44) +25% Y/Y, ~ € 240 Mln**



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# Conclusions

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# Conclusions

## Context

- **Sudden, Dramatic Reversal in Market Outlook**
  - ⇒ **Short-term Uncertainty on Depth and Duration of Downturn**
- **Oil Companies likely to:**
  - **Continue with Robust Projects:**
    - ⇒ **Favour Contractors with 'Major Projects' Backlog**
  - **Postpone/Reschedule Non-Conventional/Marginal Capex**
    - ⇒ **Underpin Subsequent Accelerated Recovery given Chronic Industry Under-Investment over the last decade**

## Saipem

- **Short Term: Superior Industrial Model, Global Presence, Proven Execution Capability and Record Backlog**
  - ⇒ **Saipem will continue to achieve a position of excellence in its own sector**
- **Medium Term: Continued Saipem Investment for 'Future Frontier' Projects**
  - ⇒ **Accelerated Growth as Market Recovers**