

# Presentation to the Financial Community FY 2009 Results



February 2010



#### **Forward-Looking Statements**

Forward-looking statements are based on a number of assumptions and expectations that could ultimately prove inaccurate, as they are subject to risks and variables, outside the company's control, that could cause actual results to differ materially, including currency fluctuations, the level of capital expenditure in the oil and gas industry as well as other industries, the timing of development of energy resources, construction and project risks, armed conflict or political instability in the Arabic Gulf or other regions, the strength of competition and interest rate fluctuations.



#### **Presentation Outline**

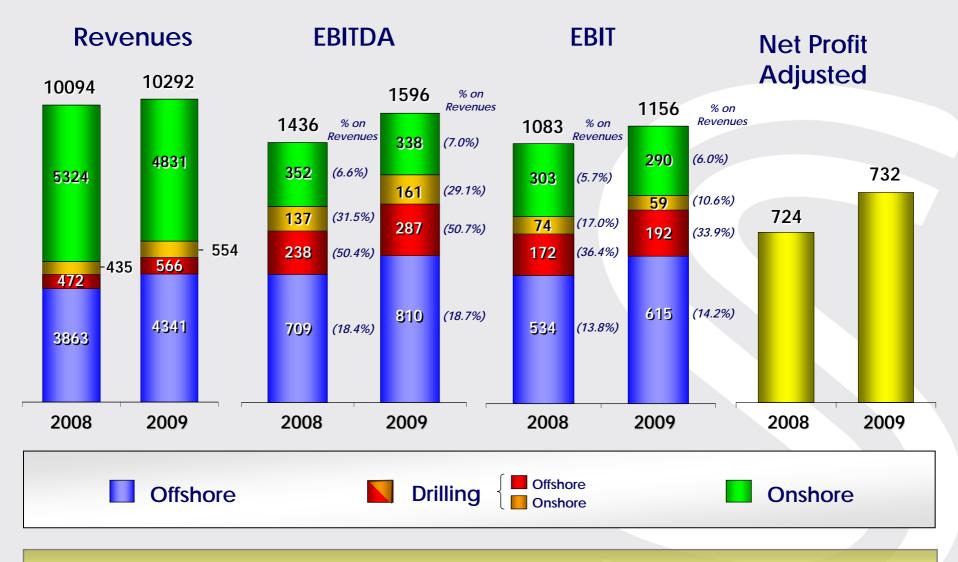
- FY 2009 Financial Results
  - Oil & Gas Industry Market Outlook
    - Saipem in 2010: Resilient despite Recession
      - Backlog Analysis
        - Offshore Example
          - Onshore Example
            - Drilling Example
              - > 2010 Guidance
          - Beyond 2010: benefiting from Capex Plan
            - Conclusions



### **FY 2009 Financial Results**



# FY 2009 Financial Results (MIn €)

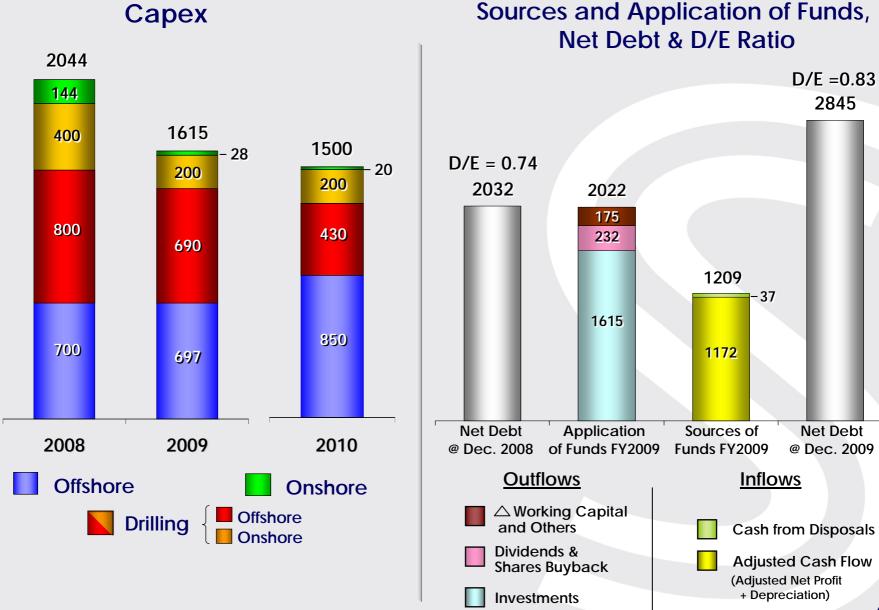


Record Results across-the-board Proposed dividend per share: € 0.55



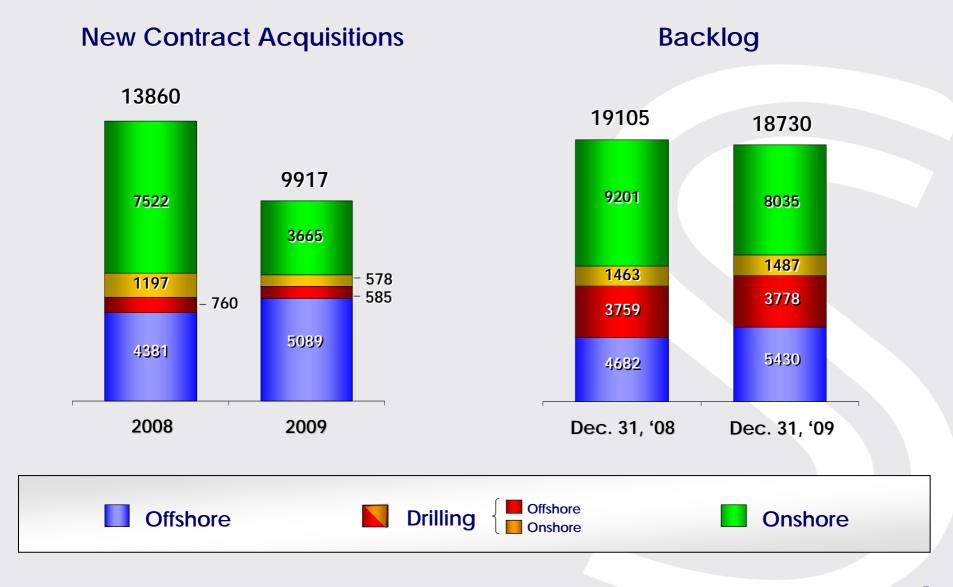
# **FY 2009 Financial Results**







# FY 2009 Contract Acquisitions & Backlog (MIn €)



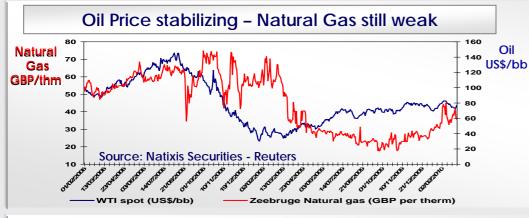


## Oil & Gas Industry Market Outlook

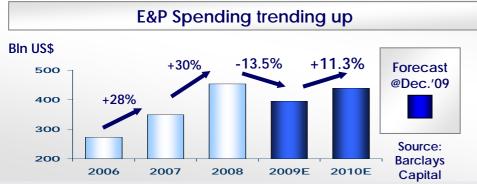


#### Oil & Gas Industry Market Outlook

- Uncertainty Decreasing but Recovery is Hesitant -



- Tentative steps towards sustainable economic recovery
- Oil Price perceived as stabilizing (gradually)
- Gas Demand still weak



- E&P Investments expected to resume positive trend
- Timing of Gas-driven projects still doubtful



Lower industry cost base could facilitate recovery



#### Oil & Gas Industry Market Outlook

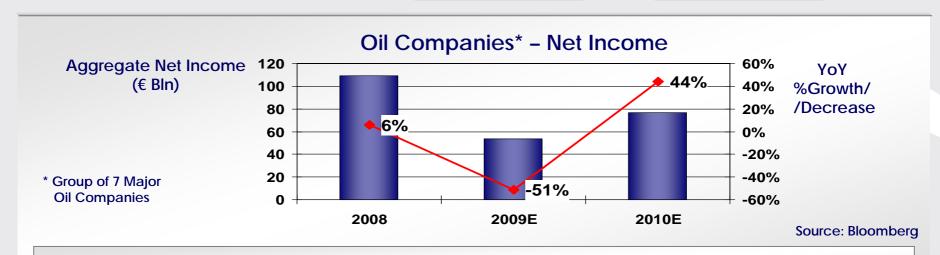
- Downturn Impact Timing:

Oil Companies (Immediate)

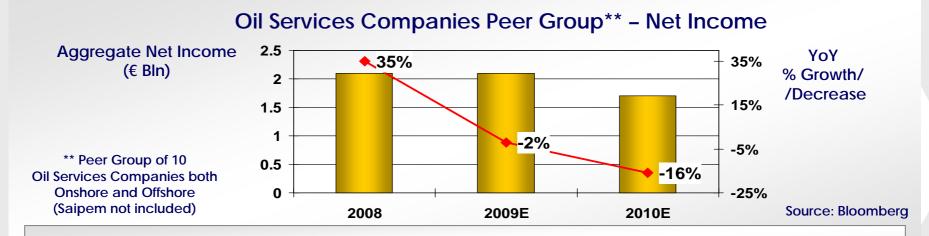
Vs.

Oil Services (Delayed)

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Oil Services Industry: 2010 expected to be a more challenging year





#### Backlog: Remarkable Mix of Quality and Quantity







Offshore Example: "Bigger and Tougher"

#### **Nord Stream Gas Pipeline**



Client: Nord Stream AG\*

Scope of work: pipelaying of two 48" twin gas lines from Vyborg, Russia to Greifswald, Germany through the Baltic Sea; 1,220 kilometres (each line);

Overall transport capacity 55 bcm per annum approximately (two lines).

Additional SoW: Surveys, Pre-Intervention Works (Rock Dumping), German and Russian Landfalls.

Timing: first line is scheduled in 2010 and 2011;

second line is scheduled in 2011 and 2012.

Main Vessels: Castoro Sei - Castoro 10

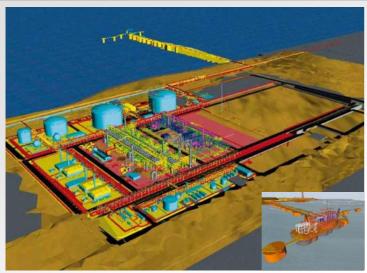
Overall Contract Value : € ~1.5 Bln



<sup>\*</sup> Nord Stream AG Shareholders are: OAO Gazprom (51%), Wintershall Holding AG (20%), E.ON Ruhrgas AG (20%), N.V.Nederlandse Gasunie (9%)



Onshore Example: Big and Complex





#### **Arzew LNG 3rd Train (GNL3Z)**

**Client: Sonatrach** 

Scope of work: EPC of a single-train gas liquefaction (LNG) plant, capacity of 4.7 million tonnes per annum of LNG

Location: near the Algerian city of Arzew, 400 kilometres approximately west of Algiers

Contract Award : July 2008

Completion: end of 2012

Contract Value : € 2.9 Bln



#### Offshore Drilling Capex Plan Completed in 2010

Rig type	Pre-Capex Fleet	Capex Plan 2006-2011		Final N.	%
		P/L impact before 2010	P/L impact starting from 2010	of Rig	Growth
DW Drillship	\$10000	-	S12000	2	+100%
DW Semisub	SC5 SC7	-	sc8 sc9	4	+100%
Conventional Semisub	\$C3 \$SC4 \$SC6	-	-	3	-
Jackup	PN2 PN3 PN4 PN5	PN7	PN6	6	+50%
TAD	-	TAD	-	1	NA



#### 2010 Guidance

Revenues Maintained (some variation in BU mix)

#### **Higher EBITDA**

Increased Depreciation, mainly in Drilling

**EBIT Maintained** 

Capex ~ € 1.5 Bln



## **Beyond 2010: Benefiting from Capex Plan**



#### **Beyond 2010: Benefiting from Capex Plan**

**Improved Strategic Asset Base** Capex Plan 2006-2011 € 8+ Bln

Recovering Oil Services Market

Increased **Technological Risk** and Project Complexity

**Powerful New Assets** Strengthen

'Frontier' Capacity

Free resources for future opportunities

**Trend** 



**Net Debt and** Gearing Reducing quickly

#### **Reinforced Balance Sheet**

- Sustained Cash Flow generation
  - Higher Depreciation Trend (in 2012/13: 3x 2006 level)
- Existing Capex Plan Completion 2011
- Depreciation = 2x Maintenance Capex

Unique combination of high-quality assets and superior engineering coupled with stronger financial resources to address tougher frontier challenges

**Future Frontiers** 



## **Conclusions**



#### **Conclusions**

# Context

- Oil Price perceived as stabilizing: gradual resumption of E&P Capex Positive Trend
- · Gas Demand still weak: may affect timing of gas-driven projects
- Downturn/Recovery Bottom Line Impact Different Timing:
  - Oil Companies: Immediate
    > Oil Services: Delayed
  - 2010 expected to be a more challenging year for Oil Services Co.'s results
- <u>In 2010</u>:
  - > Resilient despite Recession
  - > Backlog: Distinctive Mix of Large, Tough, Strategic Projects
- Guidance:

Revenues Maintained, Higher EBITDA,

Increased Depreciation mainly in Drilling, EBIT Maintained,

Lower Capex: ~ € 1.5 Bln

#### Saipem

Beyond 2010: Benefiting from Capex Plan

Powerful New Assets: > Strengthen 'Frontier' Capacity

- Exploit Recovering Market
- > Tailored to Increased Project Complexity
- Underpin Upward Results Trend and Cash Flow generation (Depreciation much higher than Maintenance Capex)
- Net Debt and Gearing Reducing quickly
- Free Resources for Future Opportunities